

Item No.	Classification: Open	Date: 13 May 2021	Meeting Name: Strategic Director of Housing and Modernisation
Report title:		Gateway 2 - Contract Award Approval Main Contract Award: Old Kent Road Petrol Station site (Penry Street)	
Ward(s) or groups affected:		South Bermondsey	
From:		Director of New Homes	

RECOMMENDATION(S)

That the Strategic Director of Housing and Modernisation approves:

1. The award of the main contract works through the Notting Hill Genesis Constructor's framework for the construction of 24 new homes on the Old Kent Road Petrol Station site (Penry Street) to Glenman Corporation Ltd in the sum of £7,404,829.00, together with a provisional sum allowance of £288,470.00, for a period of 27 Months commencing on 7 June 2021.

BACKGROUND INFORMATION

2. On 27 January 2015 the Cabinet agreed the Southwark Regeneration in Partnership Programme (SRPP). The programme identified a number of council owned sites which had development potential. On 20 October 2015, Cabinet agreed that the sites be packaged into 2 Lots that allowed for a more manageable delivery for their development. Each site varied and presented an individual opportunity, which includes mixed uses e.g. housing, commercial and education. It was envisioned that values would be realised for these assets by leveraging the investment and expertise of established developers through a joint partnership.
3. The Old Kent Road Petrol Station site has achieved resolution to grant consent, with full planning permission being achieved following the Unilateral Undertaking, incorporating the Section 106 Agreement, being formalised on 28 March 2019. This provided for the erection of 24 new home (including 3 accessible units) on the Old Kent Road former petrol station, along with 3 commercial units on the ground floor. There are 2 cores which provide for tenures of Social Rent and Private.
4. Following consideration of alternative approaches to delivery, the council determined that direct delivery is the most effective approach for the Old Kent Road Petrol Station site.
5. In September 2019 the Strategic Director of Housing and Modernisation approved the re-procurement strategy for this scheme, for a single stage Design and Build contract through the Notting Hill Genesis framework.
6. The project team undertook further design work with the existing architects (Conran and Partners) and procured further ground surveys, to help mitigate design and construction risk prior to tendering. This enabled the contractors to develop robust construction strategies and market test their main subcontractor packages in tendering to provide greater cost certainty for the council.

7. On 17 February 2020 the Strategic Director of Housing and Modernisation approved the Gateway 2 for enabling works including demolition, which would facilitate the main works under this contract to be let as a single stage tender.

Procurement project plan (Key Decision)

8.

Activity	Completed by/Complete by:
Briefed relevant cabinet member (over £100k)	13/11/2020
Approval of Gateway 1: Procurement Strategy Report	28/02/2019
Invitation to tender	11/12/2020
Closing date for return of tenders	19/02/2021
Completion of evaluation of tenders	09/04/2021
Brief Cabinet Member	26/04/2021
DCRB Gateway 2: Main Contract award report	04/05/2021
Notification of forthcoming Gateway 2 decision	13/05/2021
Gateway 2 (main works) approval	21/05/2021
End of scrutiny Call-in period and notification of implementation of Gateway 2 decision (If GW2 is key decision)	02/06/2021
Contract award	07/06/2021
Add to Contract Register	08/06/2021
Contract start	14/06/2021
Initial Contract completion date	25/09/2023

KEY ISSUES FOR CONSIDERATION

Description of procurement outcomes

9. The council has an ambitious target to deliver 11,000 new council homes by 2043, with the first 2,500 by 2022. These will be delivered through a combination of in-fill development on the council's existing estates, purchasing some directly from developers, and developing land that the council owns.
10. The Old Kent Road site was identified as an under-utilised facility with the potential to provide much needed residential housing. Its development will maximise and add value to the area by providing:

- high quality residential homes: 13 social rent and 11 private use at best value
 - 3 commercial units for rent
 - Improved pavement fronting building at junction on for the Old Kent Road
 - Employment and training opportunities
11. The social rent units will be retained by the council and let to local residents with priority need via the choice-based letting system.
 12. Property will be sold at market value, and there will be an attempt to focus the sales and market activity at a local level where possible.

Key decisions

13. This report deals with a key decision.

Policy implications

14. The new homes programme has been shaped by the promises and commitments made in the Borough Plan, such as building more quality affordable homes of every kind and revitalising our neighbourhoods making them places in which we can all be proud to live and work.
15. The development plan for the borough consists of the Mayor's London Plan, the Core Strategy 2011, the Saved Southwark Plan policies, the Aylesbury Area Action Plan, the Canada Water Area Action Plan, the Peckham and Nunhead Area Action Plan and a revised Canada Water Area Action Plan.

Tender process

16. Full details of the tender process are detailed in the closed report.
17. The Gateway 1 report recommended procurement through the Notting Hill Genesis Constructor's framework, and a mini competition has been undertaken in accordance with that procurement strategy. The constructor's framework consists of 23 contractors to whom contractors can either be awarded directly or invited to tender via a mini-competition following an initial expression of interest.
18. The scheme was tendered by means of a single tender competitive process, with invitations issued to a selection of contractors from the Notting Hill Genesis (NHG) Framework.
19. The contract will be a JCT 2016 Design and Build contract which is supported by the NHG framework and will contain the council specific amendments; a Parent Company Guarantee/Performance Bond will also be required from the main contractor.
20. Five contractors confirmed their participation in the process by positively responding to the expression of interest. This involved informal written queries with prospective tenderers to assess their capability of delivering schemes such as these and their past experience of working on similar projects.
21. The five contractors invited to tender are detailed in the closed report.

22. Invitations to tender (ITT) were issued on 11 December 2020 with a return date of no later than 5pm on 19th February 2021.
23. Clarifications were sent to all tenderers which included amendments to the tender documents and clarification as noted in Martin Arnold Tender Evaluation Report appended to the closed report.
24. Two out of the five contractors that had initially expressed interest in tendering for the works subsequently confirmed that due to capacity capabilities they would not submit a tender return after the issue of the tender documents.
25. The three remaining contractors raised queries during the tender period as clarifications. Clarification responses were provided to all tenderer to address queries raised.
26. Tender clarifications were issued via the council's e-procurement portal on various dates and in accordance with the timeframes specified.
27. Tenders were received on the due date and opened on 22th February 2021.
28. No tender was received from one of the Tenderers and no explanation was provided. It was decided to continue with the procurement of the two received tenders and to benchmark these against the pre-tender estimate prepared by the cost advisor Martin Arnold.
29. Post tender clarifications were issued to both tenderers.

Tender evaluation

30. Full details of the tenders returned are detailed in the closed report.
31. The evaluation criteria for the tenders was on the basis of a price: quality: social value ratio of 50:40:10. This was in recognition of the need to ensure the level of quality and skills required are achieved. This percentage split is permitted when using the NHG Framework.
32. As per the Tender Evaluation Methodology (TEM) the evaluation took place in the following stages:
 - Stage 1 - ITT Compliance
 - Stage 2 – ITT Quality
 - Stage 3 – ITT Price
 - Stage 4 – ITT Social Value
 - Stage 5 – ITT Final selection and recommendation
33. As per the TEM each stage must be passed in order to be evaluated at the next stage.
34. Both tenderers passed Stage 1 (Compliance) which involved checking the ITT documents for completeness and compliance.
35. Stage 2 (Quality) accounted for 40% of the submission was evaluated by the project manager, architects and programme manager.

36. The quality aspect of the evaluation was assessed based on responses to the information requested within the tender including a method statement for each of the following:

- Method Statement 1 – Experience
- Method Statement 2 – Delivery, quality and compliance
- Method Statement 3 – Design management
- Method Statement 4 – Subcontractors
- Method Statement 5 – Constraints and mobilisations
- Method Statement 6 – Fire safety
- Method Statement 7 – Local community engagement
- Method Statement 8 – Living wage, apprenticeships and local labour

37. The maximum score in each area together with weightings were applied. A maximum score of 5 was awarded based on the criteria shown below.

Assessment	Score	Basis of score
Cannot be scored	0 points	No information provided or incapable of being taken forward either because the supplier does not demonstrate an understanding of our requirements or because the solution is incapable of meeting our requirements
Unsatisfactory	1 point	Although the supplier does demonstrate an understanding of our requirements there are some major risks or omissions in relation to the proposed solution to deliver the service and we would not be confident of our requirements being met
Satisfactory	2 points	A response which is capable of meeting our requirements but is unlikely to go beyond this
Good	3 points	A response which shows that the supplier demonstrates an understanding of our requirements, has a credible methodology to deliver the service and could evolve into additional benefits.
Very Good	4 points	A response which shows that the supplier demonstrates an understanding of our requirements, has a credible methodology to deliver the service alongside a clear process and plan to deliver additional benefits and deliver value
Excellent	5 points	A response which shows how the service can comprehensively be taken to the next level in terms of exceeding our requirements and/or offering significant added value to the council's overall strategic requirements and objectives.

38. Full details of tender scores are detailed in the closed report.

39. The price evaluation was assessed by applying the following formula:

Lowest tender sum / higher tender sum * 50

40. Summary of final score following clarifications:

Scored Element of Returns	Weighting/ Max Score	Score for Glenman
Quality	40	32.8
Price	50	50
Social Value Quantitative Assessment	5	5
Social Value Qualitative Assessment	5	3.5
Total	100	91.3

Plans for the transition from the old to the new contract

41. There is no existing contract in place for this scheme.

Plans for monitoring and management of the contract

42. The council's contract register publishes the details of all contracts over £5,000 in value to meet the obligations of the Local Government Transparency Code. The Report Author will ensure that all appropriate details of this procurement will be added to the contract register via the eProcurement System.
43. The appointed contractor's performance will be monitored by the Project Manager within the Regeneration Capital Works and Development team and overseen by the Housing Regeneration Programme Manager together with the project's delivery team.
44. The lead contract officer will ensure that systems are in place to manage and monitor the contract in respect of at least:
- a) Compliance with specification and contract
 - b) Contractor performance and Key Performance Indicators (KPI)
 - c) Budget and cost
 - d) User satisfaction
 - e) Risk management
 - f) Delivery of social value commitments, including London Living Wage.
45. Throughout the contract, the performance of the contractor and the contribution of the contractor to the achievement of the framework objectives shall be monitored and assessed by reference to the KPIs incorporated into the contract. An annual monitoring report in line with contract standing orders (CSO) will be completed.

Identified risks for the new contract

46.

Risk No.	Identified Risk	Likelihood	Risk Control
1	Glenman ceases trading or goes into administration / liquidation	Low	<ul style="list-style-type: none"> The contract will include bonds, guarantees and retentions. Monthly contract meetings will include financial status as a standing agenda item Detailed financial checks by our Finance Department have taken place to determine the financial stability Glenman Corporation is satisfactory.
2.	Mobilisation/ construction delayed and additional cost due to COVID-19	Medium	<ul style="list-style-type: none"> Council to ensure that the internal and external resources are in place to deliver the project in a timely manner. Site has been de-risked through extensive site investigations to eliminate pre-existing design and technical issues prior to start on site. Regular project meetings will support and control delays occurring; with the residual risks being continually responded to.
3.	Difficulty with supplies for materials due to COVID-19/Brexit and additional cost	Medium	<ul style="list-style-type: none"> Glenman Corporation will start placing orders early.
4.	Un-safe working during COVID-19	Medium	<ul style="list-style-type: none"> Glenman Corporation must satisfy the council they can work safely. The employer's agent will carry out ongoing checks.
5.	Contractor becomes insolvent or no longer has the capacity to deliver scheme	Low	<ul style="list-style-type: none"> Robust financial assessments have been undertaken including independent financial and credit checks of businesses prior to award.
6.	Failure to achieve Southwark's design standard	Low	<ul style="list-style-type: none"> Necessary contractual obligations will be put in place to ensure the Contractor must deliver all Employer Requirements. A Clerk of Works and an Independent Employers Agent will be appointed.
7.	Increase requirements or delay by UKPN for substation	Low	<ul style="list-style-type: none"> Quote obtained during design and tender stages Allow client held Provision Sum for potential cost increase and delay costs.

8.	Increase in plant specification for air source heat pump (ASHP)	Medium	<ul style="list-style-type: none"> • ASHP was introduced post design to meet current policy aspiration. The plant archives the 38% carbon reduction with temperature not exceeding 50 degrees. • Employers requirements required hot water temperatures of 55 degrees • Early contract design to be implemented and if both not achieved, consideration on derogation of carbon reduction to Planning level of 35% may be considered.
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47. Details for risk item 9 are detailed in the closed report.

48. Full details of contingencies are detailed in the closed report.

Community impact statement

49. Under the Equality Act 2010's Public Sector Equality Duty (PSED), as a public body we must have due regard to the need to:

- a. Eliminate unlawful discrimination, harassment and victimisation
- b. Advance equality of opportunity between different groups
- c. Foster good relations between different groups

50. In line with the Council's Community Impact Statement the impact of the proposed development on neighbouring properties, via the planning application, had been assessed with regard to local people and in respect of their age, disability, faith/religion, gender, race and ethnicity and sexual orientation. This consultation treated all groups based on their needs and the council is not aware of any groups that have been disadvantaged by this development.

51. The Equalities Need Impact Assessment involving an in-depth equality data collection and analysis has been carried out and will be updated for the life of the project to mitigate any negative impact to known protected groups. As needed robust data collection processes will incorporate households and businesses in the vicinity of the site being asked to complete a questionnaire, integrating equality monitoring data at key stages. See Appendix 2.

52. Glenman Corporation will appoint a dedicated Resident Liaison Officer to the schemes who will produce and distribute regular newsletters keeping local businesses and residents informed of ongoing progress on the project. Prior to commencing works on site a 'Meet the contractor' event will be held providing the opportunity for any interested stakeholders to attend and ask Glenman Corporation questions on project delivery. The council will collaborate with Glenman Corporation to minimise potential negative impact.

Social Value considerations

53. The Public Services (Social Value) Act 2012 requires that the council considers, before commencing a procurement process, how wider social, economic and environmental benefits that may improve the wellbeing of the local area can be secured. The social value considerations included in the tender (as outlined in the Gateway 1 report) are set out in the following paragraphs in relation to the tender

responses, evaluation and commitments to be delivered under the proposed contract.

54. This procurement will comply with the requirements under the Fairer Futures Procurement Framework.

Economic considerations

55. The council is an officially accredited London Living Wage (LLW) Employer and is committed to ensuring that, where appropriate, contractors, consultants and subcontractors engaged by the council to provide works or services within Southwark pay their staff at a minimum rate equivalent to the LLW rate. It is expected that payment of the LLW by the contractor for this contract will result in quality improvements for the council. These should include a higher calibre of staff that will contribute to the delivery of services and will provide best value for the council. It is therefore considered appropriate for the payment of LLW to be required. The contractor will be expected to meet LLW requirements and contract conditions requiring the payment of LLW will be included in the tender documents.
56. The council can exclude companies who break the law by blacklisting or have not put into place genuine actions concerning past black listing activities. The council can require “self-cleaning” which enables a contractor to show that it has or will take measures to put right its earlier wrongdoing and to prevent them from re-occurring and to provide evidence that the measures taken by the economic operator are sufficient to demonstrate it has:
- “owned up”: clarified the facts and circumstances in a comprehensive manner by actively collaborating with the investigating authorities.
 - “cleaned up”: taken concrete technical, organisational and personal measures that are appropriate to prevent further criminal offences or misconduct, and
 - “paid up”: paid or undertaken to pay compensation in respect of any damage caused.
57. The council requested the necessary information from the contractor (using the council’s standard documentation in relation to blacklisting). The contract conditions also included an express condition compliance with the blacklist regulations, and included a provision to allow the contract to be terminated for breach of these requirements.

Social considerations

58. Full details of social considerations are detailed in the closed report.
59. The NHG framework includes for the delivery of employment and training initiatives for the demonstrable benefit of the community. These requirements will be part of the main works contract and will include:
- Employment of local residents
 - Apprenticeships (to a minimum standard of NVQ Level 2 or above, such apprentices to be paid at least 25% above the National Apprenticeship Wage or higher)

- Supporting work placements
 - Attendance at careers sessions with local schools and recruitment events
 - delivery of toolbox talks and seminars to enhance knowledge and skills
60. Glenman has committed to advertise workforce vacancies with the Southwark Construction Skills Academy, to employ apprentices and to prioritise Southwark residents in workforce planning and to give advance notice of vacancy pipeline provided to Southwark Works in order to prepare to make candidates work ready in good time. Five NVQ Level 2, one NVQ Level 3 and two NVQ Level 4 full apprenticeships across a range of trades will be advertised on the National Apprenticeship Website and at the Southwark Construction Skills Centre (SCSC). Subcontractors are to have Apprenticeship requirement written in to their contract, which can be delivered direct or through a share apprenticeship scheme.

Environmental/Sustainability considerations

61. The council's approach to procurement of the design, development and construction processes will ensure a requirement to maintain and improve sustainability at each stage in the project.
62. At design stage, requirements were in place to meet sustainable specifications. The lead architect on the project is required to "advise on the creative application of sustainability standards and the practical application of renewable energy and alternative forms of energy production".
63. During construction the appointed contractor will be required to adhere to guidelines outlined in the London Construction Guide which include and are not restricted to the following:
- Procuring and using materials sustainably
 - Selecting materials with low lifecycle impacts
 - Using local materials
 - Use of materials with high recycled content
 - Meet minimum standards set out in Building Regulations
64. All homes will have to achieve the Code for Sustainable Homes Level 5 (CfSH5); measures will have to be taken at all stages of development to achieve this. This code has however been changed to the New National Technical Standards which comprise new additional optional building regulations regarding water and access as well as a new national space standard(this is in addition to the existing mandatory Building Regulations)..
65. At design stage, requirements were in place to meet sustainable specifications including the following:
- Energy efficiency
 - Reduce carbon emissions
 - Conserve water & energy
 - Mitigate flooding risk
 - Safeguarding biodiversity
66. Specifications outline that there should be an efficient approach to waste management. At design stage there is direction for designers to exercise reasonable skill care and diligence in the selection of materials. At construction

stage contractors are required to minimise construction waste and maximise the use of recyclable /reusable products and materials.

67. Specifications stipulated within the Employers Requirements will ensure that development activity is controlled in a way that positively contributes to achieving sustainability.

Market considerations

68. The construction industry appears to be quite buoyant at the moment, although tender prices appear to be rising. Despite there being a lower demand for construction services from developers, projects still attract a good amount of market interest. There are some shortages of materials, eg plasterboard, as well as sub-contracting challenges and thus greater risk pricing being observed
69. Attracting suitable contractors to procure the project and obtain value for money has been a key market consideration.
70. Offering this sites through direct delivery as opposed to a development agreement has been attractive to contractors. In addition to this, the fact that the council has already obtained planning permission and the site is already demolished means that the successful contractor is able to start on site with no delay.

Staffing implications

71. The Project Manager responsible for the delivery of the overall programme, under the management of the Programme Manager who will be responsible for ensuring that the programme is adequately resourced and coordinated to deliver its objectives.

Financial implications

72. The contract sum for this work is up to £7,404,829.00 and the estimated cost of delivering the project is £9,562,798.00.
73. The cost advisor has confirmed that the contract with Glenman represents value for money.
74. Full details of the financial implications are included in the closed report.

Investment implications

75. Please see Strategic Director of Finance and Governance commentary below

Second stage appraisal (for construction contracts over £250,000 only)

76. N/A

Legal implications

77. Please see concurrent from the Director of Law and Governance.

Consultation

78. This scheme underwent public consultation in March 2018 and a general positive response was received.
79. Formal consultation also took place as part of the planning submission and Ward Councillors have been updated on progress so far and they will continue to receive updates throughout the programme delivery.
80. Glenman Corporation will also be expected to distribute monthly newsletters to keep residents informed on the work taking place.

Other implications or issues

81. None

SUPPLEMENTARY ADVICE FROM OTHER OFFICERS

Strategic Director of Finance and Governance H&M 21/008)

82. This report requests the Strategic Director of Housing to approve the award of the main works contract to deliver 24 new homes on the former petrol station site on the Old Kent Road to Glenman Corporation Limited for the sum of £7,404,829. A provisional sum of £288,470 is also recommended.
83. As noted in the financial implications section of the report, the overall cost of delivering the project is estimated at estimated cost of delivering the project is £9,562,798. There is likely to be further demand on the capital programme as a consequence of local or national demands for resources and the programme may be disrupted by the ongoing COVID 19 pandemic. It is, therefore, important that the cost of these works is carefully monitored and that accurate forecasting is in place.
84. Any variation or extension of the contract beyond the scope of this report will require further approval in line with the council's procurement protocols.

Head of Procurement

85. This report seeks approval from the Strategic Director of Housing and Modernisation to award of the main contract works on the Old Kent Road Petrol Station site (Penry Street) to Glenman Corporation Ltd at a cost of £7,404,829.00 for a period of 27 months commencing on 7 June 2021.
86. This report confirms the use of a third party framework Notting Hill Genesis Constructor's under which a mini competition was run this is allowable under Public Contract Regulations and the council Contract Standing Orders.
87. The tender process and out comes are detailed in paragraphs 16 to 40, contract management and monitoring are detailed in paragraphs 42 to 45, the risk are identified in paragraph 46. Paragraph 55 confirms payment of the London Living Wage and social value commitments are detailed in paragraphs 58 to 67.

Director of Law and Governance

88. This report seeks the approval of the Strategic Director of Housing and Modernisation to the award of the main contract works for the construction of homes at Penry Street to Glenman Corporation Ltd as further detailed in paragraph 1.
89. The nature and value of these works are such that they are subject to the full tendering requirements of the Public Contract Regulations 2015 (PCR15). However, and as approved at Gateway 1 stage, the council is awarding this contract through the Notting Hill Genesis Constructor's framework. This framework has been established following a PCR 15 compliant tendering process, and was established to allow local authorities to use for their own requirements. The tendering requirements of the PCR15 are therefore satisfied. The council using the evaluation methodology set out in the further competition has identified that Glenman has submitted the most economically advantageous tender and they are therefore recommended for award.
90. Contract standing order 2.3 requires that no steps are taken to award a contract unless the expenditure involved has been included in approved estimates, or is otherwise approved by the council. Paragraphs 72 - 73 confirm the financial implications of these awards, and provisional sum allowance (further details of which are included in the closed report.)

PART A – TO BE COMPLETED FOR ALL DELEGATED DECISIONS

Under the powers delegated to me in accordance with the council's Contract Standing Orders, I authorise action in accordance with the recommendation(s) contained in the above report (and as otherwise recorded in Part B below).

Signature 

Date: 24 May 2021

Designation Strategic Director of Housing and Modernisation

PART B – TO BE COMPLETED BY THE DECISION TAKER FOR:

- 1) All key decisions taken by officers
- 2) Any non-key decisions that are sufficiently important and/or sensitive that a reasonable member of the public would reasonably expect it to be publicly available (see 'FOR DELEGATED DECISIONS' section of the guidance).

1. DECISION(S)
As set out in the recommendations of the report.
2. REASONS FOR DECISION
As set out in the report.
3. ALTERNATIVE OPTIONS CONSIDERED AND REJECTED BY THE OFFICER WHEN MAKING THE DECISION
Not applicable.
4. ANY CONFLICT OF INTEREST DECLARED BY ANY CABINET MEMBER WHO IS CONSULTED BY THE OFFICER WHICH RELATES TO THIS DECISION
None
5. NOTE OF ANY DISPENSATION GRANTED BY THE MONITORING OFFICER, IN RESPECT OF ANY DECLARED CONFLICT OF INTEREST
<i>If a decision taker or cabinet member is unsure as to whether there is a conflict of interest they should contact the legal governance team for advice.</i>
n/a
6. DECLARATION ON CONFLICTS OF INTERESTS
<p>I declare that I was informed of no conflicts of interests.*</p> <p>or</p> <p>I declare that I was informed of the conflicts of interests set out in Part B4.*</p> <p>(* - Please delete as appropriate)</p>

* Under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, the council is required to put in place a scheme for recording and publishing some officer executive decisions. This process is sometimes referred to as "Regulation 13(4)".

BACKGROUND DOCUMENTS

Background documents	Held At	Contact
Title of document Gateway 1 Southwark Regeneration in partnership Programme Lot B – Old Kent Road Petrol Station Re-procurement	Title of department / unit Address Chief Executive, Regeneration, Capital Works and Redevelopment	Name Phone number Jacqui Flynn/ 07931786358 or 02075253208
Gateway 2 Contract Award Approval for Enabling works - Southwark Regeneration in Partnership Programme Lot B - Old Kent Road Petrol Station	Chief Executive, Regeneration, Capital Works and Redevelopment	Name Phone number Jacqui Flynn/ 07931786358 or 02075253208

APPENDICES

No	Title
Appendix 1	Appended to closed report only
Appendix 2	Penry Street EINA April 2021

AUDIT TRAIL

Lead Officer	Bruce Glockling, Head of Regeneration – Capital Works	
Report Author	Hemali Topiwala, Programme Manager	
Version	Final	
Dated	13 May 2021	
Key Decision?	Yes	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
Officer Title	Comments Sought	Comments included
Strategic Director of Finance and Governance	Yes	Yes
Head of Procurement	Yes	Yes
Director of Law and Governance	Yes	Yes
Cabinet Member	N/a	N/a
Date final report sent to Constitutional Team		24 May 2021